

# Staying Ahead of the Evolving Energy Value Chain

Helping technology leaders succeed as traditional and renewable energy come together.

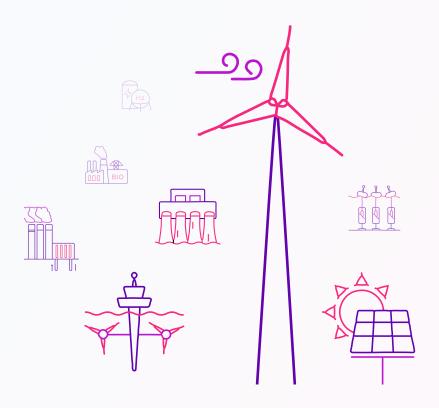
Future, Faster. Together.



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# Introduction



In 2023, the US energy and utilities industry set new standards for decarbonization, deploying unprecedented volumes of solar power and energy storage while enhancing grid reliability and flexibility. This progress was significantly bolstered by landmark clean energy and climate legislation. The trends observed in the US exemplify the broader shifts occurring in the global energy sector.

Sustainability has become a cornerstone issue, driven by consumer demand for cleaner energy sources, decreasing renewable energy costs, and stringent regulatory requirements. While these factors present challenges, they also create substantial opportunities for the energy and utilities sector.

Technological advancements are paving the way for a future dominated by clean and renewable energy sources such as solar, wind, geothermal, and hydro. Innovations in energy storage, smart grids, and artificial intelligence are transforming energy production, distribution, and management, leading to a more secure and sustainable energy infrastructure.

This ebook explores these transformative shifts, focusing on the evolution of the energy value chain as we move from traditional fossil fuels to renewables. It serves as a roadmap for navigating this transformation, emphasizing the need for continuous exploration of new technologies, business models, and policy developments.

Organizations must invest in renewable energy technologies, develop innovative business models, and harness the power of data and digitalization to succeed. This ebook analyzes the challenges and opportunities the current transformation presents. It reveals not only the unique value chain of the energy industry but also the potential for a "convergence" where traditional and renewable sources collaborate to create a secure, reliable, and sustainable energy ecosystem.



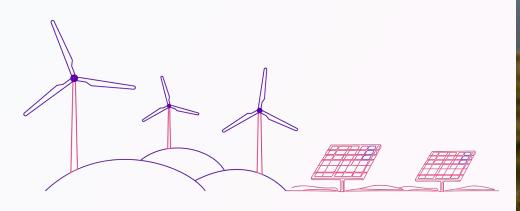
#### 2.1 A transformation in motion: The rise of renewables

#### **ENERGY INDUSTRY VALUE CHAIN** Midstream Upstream **Downstream Exploration & O&G Storage** O&G Refining **O&G Products** . . . . . . . . . **Traditional Energy** Distribution Extraction & Production & Transport **Exploration & Extraction** Pipeline Storage & Transport Refining, Liquefaction, etc. Oil Tankers, Petrol Pumps, etc. of Oil & Natural Gas **Exploration Coal Processing Processed Coal** & Mining & Storage Distribution Crushing, Sizing, Stockpiling, etc. **Identification of Coal Reserves** Freight, Trucks Haulage and Mining Operations Traditional Other Energy Industrial plants Usage Renewable Energy Research & Setup & **Energy Production** Transmission, Consumption Development Logistics & Storage Distribution Explorative Research -Setup & Installation of **Energy Generation and** Smart Grids, DERs Energy Retail, End Consumers, Location Strategy, Survey, etc. Wind Farms, Solar Farms, etc. Storage Solutions industrial Consumers **Power Utilities**

Fig 1: Energy Industry Converging Value Chain

As the energy industry undergoes a profound transformation, a race has begun among energy and power utility providers to accelerate the convergence of traditional and renewable energy value chains. By harnessing cutting-edge technologies, these providers aim to enhance operational efficiency and transform their business models.

The modern energy value chain now seamlessly integrates traditional energy components—upstream, midstream, and downstream operations—with renewable energy facets—research and development, installation, and logistics. This convergence is most evident at the power utilities stage, encompassing energy production, transmission, distribution, and consumption.





Staying Ahead of the Evolving Energy Value Chain

# 2.2 Forces of change

As discussed above, the traditional and linear value chain built on fossil fuels is rapidly transforming into a dynamic ecosystem centered on renewable energy sources. This significant shift presents both challenges and opportunities for today's leaders. Here's how they can navigate this evolving landscape:

- Embrace innovation and invest in a decarbonized future

  Meeting the ambitious carbon neutrality goals outlined
  in the Paris Agreement necessitates investment in nextgeneration renewable technologies. Research and
  development focused on efficiency, cost reduction, and
  reliability is crucial. Additionally, innovative storage solutions
  like grid-scale batteries are essential for seamless grid
  integration and overcoming the variability of renewable
  sources. Digital transformation through robust platforms
  and data analytics (such as pipeline monitoring systems
  to identify leaks and predictive maintenance to reduce
  risks) is vital for optimizing operations and managing the
  complexities of a distributed renewable energy ecosystem.
- Forge strategic partnerships to accelerate change
   Collaboration with technology companies, leverage their expertise in cloud infrastructure, data security, and digital platforms, enabling advanced solutions for grid management, distributed energy resource integration, and consumer engagement. Partnering with traditional utilities

- ensures seamless integration of renewables into the existing grid infrastructure, utilizing their valuable expertise in grid operations.
- Empower consumers From passive users to active participants

  Modernizing the grid infrastructure for two-way energy flow
  is crucial for empowering consumers with rooftop solar panels
  or other distributed energy resources. This allows them to
  return excess energy to the grid, reducing their dependence
  on traditional energy sources. Developing consumer-centric
  solutions such as smart meters, time-of-use pricing plans,
  and demand-side management programs further enhance
  this empowerment, fostering active participation in energy
  management through informed choices and potential
  renewable energy contributions. The rise of prosumers –
  those who consume and produce energy presents a unique
  opportunity. Business models that incentivize prosumers to
  participate in the energy market can contribute to a more
  decentralized and sustainable ecosystem.



- Advocate for policy change Enabling the transition
   Supporting policies incentivizing renewable energy
   development, such as feed-in tariffs, tax credits, and
   renewable energy portfolio standards, creates a more
   favorable investment environment and accelerates
   adoption. Promoting regulatory frameworks for
   grid modernization that encourage investment and
   facilitate renewable integration is also crucial. This
   may involve reforms to transmission pricing and
   regulatory frameworks that incentivize grid operators
   to invest in a more flexible and resilient grid.
- Continuous exploration and strategic decision-making
   The future of energy is dynamic, and continuous
   adaptation is key to success. Rapid technological
   advancements will continue to disrupt the industry,
   and government policies will evolve in response to
   global climate change concerns.



# Improving customer experience for energy consumption



In this segment of the value chain, we focus on end users' energy consumption and leverage cutting-edge technology to address modern challenges and elevate the customer experience. Ensuring an uninterrupted energy supply, maintaining transparency, and providing swift resolution of customer queries are critical elements that enhance the overall experience. Furthermore, demonstrating a commitment to sustainability not only improves customer perception but also fosters a sustainable ecosystem.

# 3.1 Service management

The energy industry constantly faces challenges requiring innovative solutions to improve operations and services.

One significant concern for energy providers is to ensure transparency in their operations, which means they need to provide accurate information to their customers about their services, pricing, and any changes that may affect them. This can help build trust and strengthen the relationship between the provider and the customer. This transparency helps build trust and strengthens the relationship between the provider and the customer. Another critical challenge is reducing blackouts, which can cause significant disruptions to homes and businesses. Energy providers are seeking ways to improve infrastructure, such as updating aging power grids and investing in renewable energy sources. By doing so, they can reduce the risk of blackouts and ensure reliable service to their customers.

Moreover, delivering a high level of service is essential for energy providers to retain customers and attract new ones. This involves providing quick and efficient customer service, resolving issues promptly, and offering competitive pricing.

#### Transforming service management through technology

- Digital platform for efficient outage management
  Connected end users, Customer Service (CS) representatives
  and the workforce through a digital platform can enable
  transparency of operations to manage outages by allowing
  customers to register complaints and track the status
  enhancing the Customer Experience (CX); CS representatives
  to identify location and assign the right personnel for the
  job improving the workforce management efficiency; and
  workforce to be ready to manage the outages with right
  tools, reduce time taken to solve the outages.
- Al-powered fraud analytics to identify energy thefts
  Implementing Al models on historical data from smart meters
  to identify potential theft patterns, meter tampering, etc., in
  flagged premises can reduce energy thefts.
- Predictive analytics to anticipate customer needs and unbilled revenues

Predictive analytics can help identify customer needs and project billing so consumers can plan and manage their energy usage. Energy providers can also leverage predictive analytics to identify potential data loss, faulty meters, etc; that may be responsible for unbilled revenue and mitigate revenue loss.

#### • Al-driven customer service

Implementing AI in customer service centers and using AI-driven conversational chatbots can transform the customer service experience. These technologies can handle payment reminders, schedule service appointments, and identify potential breakdown regions and their root causes, among other tasks.

#### • IoT-driven facilities management

Driving energy efficiency at the premise level through IoT-driven facilities management, using factors like humidity, weather conditions, etc., to manage room temperature helps predict energy demand and reduce energy consumption on the premises.

#### Automated incident management

Leveraging advanced analytics and Al to automate ticketing, identify critical tickets, and assign them to service representatives based on skill level can enable faster incident resolution in the energy provider's environment and enhance customer experience.

#### Case study

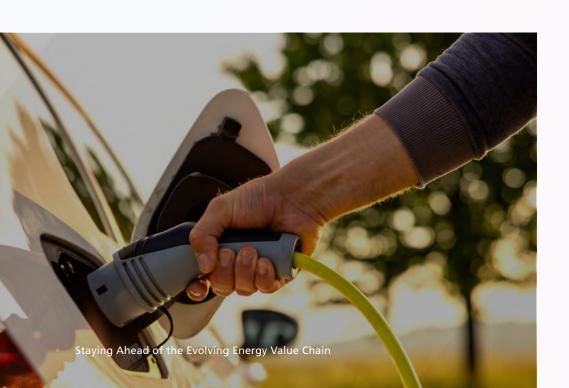
# 100+ year-old US-based energy provider

We reimagined the experience management for employees, service desk executives, and consumers. This was achieved through a 360° innovative persona-driven experience management platform that leverages data analytics, Al, and design.



# 3.2 Energy monitoring and green energy consumption

There's a global urgency to conserve energy, highlighting the critical role of energy management. This approach identifies consumption patterns, promotes clean energy use, and reduces carbon emissions and reliance on limited fossil fuels. Effective energy monitoring not only cuts costs through reduced consumption but also stabilizes supply chains. Energy management programs also aid in cost reduction via competitive procurement. Additionally, energy management encourages eco-friendly alternatives, fostering sustainability by reducing carbon footprints for individuals and organizations alike.



- Interactive dashboards to measure battery health
  Interactive dashboards integrated with a Battery
  Management System (BMS) can optimize battery life,
  performance, and health for Electric Vehicles (EVs).
  The dashboard displays real-time information on battery
  voltage, temperature, capacity, and historical data on
  charging patterns. This helps identify potential issues
  before they become critical, reducing maintenance costs.
  The dashboard's interactive nature allows users to customize
  the display and set alerts to avoid peak demand periods.
  Integrating interactive dashboards with a BMS is a powerful
  tool to ensure EVs perform at their best.
- Digital platforms for emission tracking and control
   Digital platforms can monitor systems, water usage, water
   quality, waste generation, etc; to analyze carbon emission
   from facilities and premises and suggest interventions to
   mitigate or use carbon-neutral alternatives.

Check <u>here</u> to learn about LTIMindtree's initiatives for emission tracking and control and improving the Green IT index.



# 4.1 Modernizing energy distribution and transmission

Smart grids — electrical grids that utilize digital communication technology to monitor and control power flows — are transforming the energy sector. By integrating Distributed Energy Resources (DERs) and Energy Storage Solutions (ESS), we can achieve a more efficient and sustainable approach to managing electricity production and consumption.

DERs encompass small-scale power generation systems situated close to the point of use, including solar panels, wind turbines, and hydropower systems. ESS, on the other hand, are devices designed to store energy for later use, such as batteries and flywheels. The integration of these technologies facilitates two-way communication between customers and energy providers or power plants.

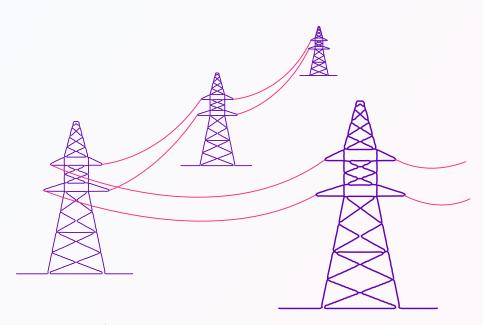
This bidirectional communication enables real-time monitoring of electricity demand, allowing energy providers to adjust their production according to customer needs. For instance, during peak hours, a sudden increase in demand can be met by ramping up production, while production can be scaled down during off-peak hours when demand is lower.

Ultimately, the integration of smart grids, DERs, and ESS can significantly enhance the economic and environmental wellbeing of communities. By providing a more sustainable and efficient method of managing electricity production and consumption, these technologies are paving the way for a resilient and future-ready energy ecosystem.

#### **Enabling modernized smart grids**

- Sensorization of power grid components and equipment
   IIoT can enable load forecasting through data from
   smart metering systems and integrating DERs and ESS
   to manage energy demand-supply with increased use of
   clean energy.
- Improving end-user privacy through cybersecurity
   Strengthening security through encryption, access
   controls, and intrusion detection systems can enhance
   data privacy for smart grids, which process large
   amounts of user data and are vulnerable to malware,
   ransomware, and hacking. Regular security audits are
   crucial to maintain protection.
- Increased grid reliability with cloud
   Updating smart grid workloads to the cloud provides sufficient computational power to efficiently process large volumes of generated data.

- Intelligent grid monitoring through analytics
   Gathering and analyzing data from the distribution network, asset performance, and remaining useful life prediction can assist in decision-making regarding plant uptime, potential failure detection and proactive asset/equipment maintenance.
- Using AI and analytics for vegetation management
   The data around grids, transmission lines, electric poles, etc;
   can be analyzed using AI/ML models to predict the growth of unwanted vegetation so energy providers can take immediate steps to mitigate hazardous risks such as forest fires.



#### Case study

#### **Indian power company**

We successfully implemented precise electrical power forecasting for an Indian Power Company using an Artificial Neural Network (ANN). Our approach incorporates factors like area-specific heat index, seasonal variations, average rainfall, unrestricted load, and special day indices. This solution has significantly enhanced forecasting accuracy and operational efficiency for our client.





# 5.1 Energy production

Renewable energy sources such as solar, wind, and hydroelectric power are increasingly favored for their sustainability and lower environmental impact.

However, challenges persist due to the intermittent nature of these sources. Energy production from renewables can fluctuate based on factors such as weather conditions and time of day. Consequently, centralized energy production from fossil fuels remains a dependable option, especially during peak energy demands.

Despite these challenges, the transition to renewable energy is underway and expected to continue. Governments and companies worldwide are making substantial investments in renewable energy infrastructure to sustainably meet increasing energy needs. The ultimate objective is to achieve a more balanced energy mix with greater reliance on renewables and reduced dependence on fossil fuels. Nevertheless, this transition will require time, and fossil fuels will remain significant in the short to medium term. Currently, the focus in energy production is on enhancing the reliability of renewable energy generation.

#### Improving clean energy adoption through technology

- Solving intermittency through predictive analytics
   Predictive analytics can forecast renewable energy generation patterns by analyzing solar irradiance, weather conditions, wind speeds, and other factors.
- Enabling decentralization of energy through the cloud
   Real-time energy generation patterns and consumption patterns can be accessed using cloud computing to integrate renewable energy to power grids to manage the energy demand of the local community, providing a clean energy alternative.
- Virtual Power Plants (VPP) marketplace
   Digital platforms can enable smaller private groups
   (residential societies and hotels) to share excess power
   produced through solar panels or other sources, participating
   in meeting the large-scale energy demand by aggregating
   electricity from renewable and traditional sources of energy.
- Integrated Digital Command Center (IDCC)
   IDCC can remotely monitor data from renewable farms onto a digital platform for engineers and support staff to manage daily operations and incidents efficiently through data visualization, real-time risk detection, alert monitoring, and predictive maintenance.

# **5.2 Energy Storage Solutions (ESS)**

Given the variability of distributed energy resources (DERs) like wind and solar power, there is a critical need for long-duration, low-cost energy solutions. These solutions are essential to ensure energy availability during periods of low or no generation. Moreover, addressing the seamless integration of energy storage solutions (ESS) into smart grids is paramount.

Smart grids leverage advanced technologies to optimize grid performance, balance supply and demand, and reduce power outages. Integrating ESS into smart grids enhances their performance and efficiency, leading to more reliable and resilient energy systems.

By implementing these advanced solutions, we can significantly improve the reliability and resiliency of our energy infrastructure while minimizing environmental impact. This integration is a crucial step toward a sustainable and efficient energy future.

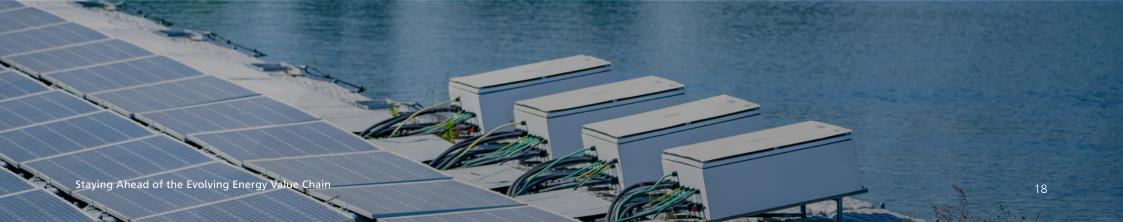
# **Enabling modern energy storage solutions** through technology

#### • Battery usage forecasting

Leveraging predictive analytics to forecast and predict battery usage can be key to meeting energy demand during peak hours.

#### Cloud Energy Storage (CES)

Shared energy storage service allows users to purchase virtual energy storage capacity from the cloud energy storage provider's marketplace. This approach improves the solution provider's utilization of energy storage solutions and reduces the cost of energy storage.



# Reimagining raw materials storage, processing, and distribution

A key imperative for traditional energy providers is to leverage technology to manage risks associated with storing raw materials such as crude oil and coal. This includes efficient processing to reduce costs and ensuring the safe transportation of fuel to power plants.

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# 6.1 Crude oil storage and transport

The midstream stage of the oil and gas industry is a critical component of the value chain, encompassing the transportation of crude oil and natural gas from production sites to refineries, processing plants, and eventually to end-users. This stage, while essential, faces several challenges.

Infrastructure and transportation failures pose significant risks, including pipeline leaks and tanker accidents, which can lead to severe environmental impacts. The growing demand for oil and gas increases the pressure on midstream companies to transport these resources quickly and efficiently, amplifying these risks.

Another major challenge is the volatility of oil and gas prices, influenced by factors such as supply and demand, government regulations, and geopolitical tensions. This price instability can significantly affect the profitability of midstream companies.

Government regulations also play a crucial role in the midstream sector. Safety, environmental protection, and transportation regulations can increase operational costs and present additional hurdles for companies.

Despite these challenges, the midstream stage remains vital for ensuring that energy resources are delivered safely and efficiently to end-users.

# Reimagining pipeline monitoring and energy trading through technology

#### • Digital twin for risk management

A digital platform to incorporate data from Sensors, drones, and satellite imagery to build digital twins and analyze pipeline infrastructure faults and risks.

#### • Connected systems for pipeline monitoring

Integration of data sources such as ERP, photogrammetry, GIS and scanning can further enhance the data for pipeline monitoring through advanced analytics for potential leak detection.

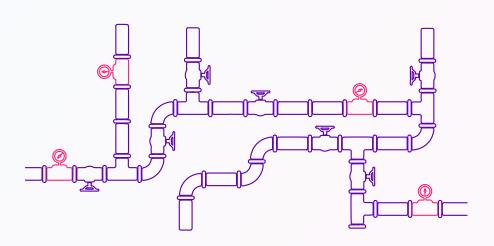
# Transforming workflow management through omnichannel platforms

Experience transformation can be achieved through customizable dashboards and mobile apps that allow planning activities, monitoring performance, and ensuring worker safety.

#### • AI/ML-enabled predictive maintenance

Using real-time data for simulation using AI/ML models can ensure predictive maintenance and solve environmental concerns.

- SCADA systems for remote monitoring
   Implementing SCADA systems can provide remote monitoring of pipelines by measuring and controlling flow and pressure.
- Analyzing price fluctuations through AI/ML
   The energy trading conundrum can use AI/ML models on historical data to forecast price fluctuations and recommend trading strategies to capitalize on opportunities.





# 6.2 Oil and gas refining

The oil and gas refining industry is navigating significant challenges, primarily due to narrow profit margins stemming from the limited price difference between crude oil and refined products. This issue is exacerbated by an oversupply of refineries in the market, making profitability a constant struggle.

Currently, around 75% of global refining capacity is already utilized, leaving limited opportunities for new refineries to enter the market. Consequently, 12 to 20 underperforming refinery sites are at risk of shutdown, unable to compete or operate at full capacity.

In addition to economic pressures, the industry faces environmental challenges, as refining operations contribute approximately 5% of global oil and gas-related emissions. As one of the largest sources of greenhouse gas emissions, the refining industry must address these environmental concerns.

To ensure sustainable operations, the industry is adopting cleaner energy sources, such as solar and wind power, and implementing new technologies to reduce emissions. These changes are critical for the refining industry to maintain its viability and align with global sustainability goals.

#### **Digitalization of fuel production**

Simulation and surveillance through digital twin
 Creating a digital reflection of refinery assets and processes onto a platform can identify production delays, reduce operating costs and minimize operational risks.

#### Cloudification of operations

Modernization of the digital architecture of refinery operations on the cloud enables scalability and flexibility of refinery operations, enhances collaboration among disparate teams, and integrates refinery systems to allow processing large volumes of data, improving user operations control and decision-making.

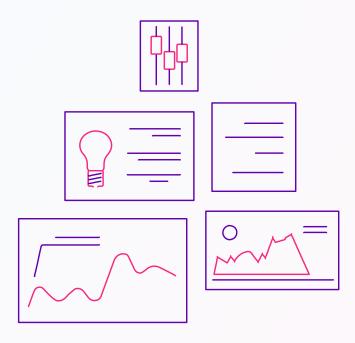
#### • Managing risks through cybersecurity

Advanced security measures such as access control, encryption and disaster recovery solutions are some benefits of going digital for refineries.

#### IIoT enabled monitoring

Sensors in refineries can capture real-time data to identify potential operational risks and malfunctions, trigger requests for proactive maintenance, and reduce downtime.

- Back-office automation through RPA
   Using RPA to automate repeated tasks such as expense calculations, invoicing, workforce onboarding, etc, can further increase the efficiency of oil & gas refineries.
- Interactive dashboards for responsible operations
  Implementing interactive dashboards to measure water
  usage and wastewater generation and analyze emissions
  can help users intervene promptly with water management
  techniques and effective emission control technologies.





# 6.3 Coal processing and storage

Coal stockpile management involves various storage stages where unprocessed coal is kept in heaps before being fed into Coal Preparation Plants (CPP), or processed coal is stockpiled and loaded into haulage trucks for distribution. These stockpiles can sometimes be at risk of spontaneous combustion, posing hazards to worker safety and the environment. Additionally, processing plant equipment, such as conveyors, operates in a dusty environment, leading to increased wear and tear and requiring consistent maintenance. The primary challenges that technology must address include improving operational efficiency, promoting proactive equipment maintenance, and ensuring a safe environment for workers.

#### Digital-enabled risk management

- Thermal monitoring systems
   Leveraging thermal cameras to deploy online thermal monitoring systems can enable early detection and prevention of spontaneous combustion of coal stockpiles.
- Proactive maintenance equipment health
   Sensorization of processing plant equipment can enable real-time monitoring of equipment health and generate insights to schedule proactive maintenance.



#### 6.4 Fuel distribution

This stage of supply chain management is pivotal for transporting refined oil, petroleum products, and processed coal from refineries and processing plants to customer sites, petrol pumps, manufacturing plants, and other destinations. Ensuring efficient, cost-effective, and sustainable fuel delivery is crucial to the industry. Careful route planning is essential to optimize transportation costs and navigate geopolitical tensions and government regulations. Given the volatile nature of these products, prioritizing safety during transportation is imperative.

To maintain a smooth supply chain for refined oil and petroleum products, producers must leverage advanced technologies such as GPS tracking to monitor shipments and ensure timely delivery. Robust inventory management systems are also necessary to track fuel availability throughout the supply chain.

Fuel transportation demands meticulous planning. cuttingedge technologies, and a strong focus on safety. The traditional energy industry must continuously innovate and enhance its supply chain management practices to meet customer needs while operating sustainably and cost-effectively.

#### Digitizing the fuel distribution supply chain

- Use of AI to optimize fuel distribution
   AI models on historical datasets can improve demand forecasting, inventory management and route optimization to minimize cost.
- IloT-driven fleet management
   IloT-driven connected fleet with a centralized dashboard can enable vehicle health diagnostics, trace driver performances, and allow ease of service management.
- Blockchain-enabled supply chain
   Leveraging blockchain across the fossil fuel supply chain can enable secure tracking of fuels from source to consumption.





# 7.1 Exploratory research

In the traditional energy segment, seismic imaging techniques are crucial for identifying and gathering complex geolocation data. This involves using advanced technologies like geophones and seismometers to record and analyze waves generated by explosions or vibrations. Through this process, experts can obtain detailed, 3D images of subsurface geology, aiding in the identification of potential oil and gas reservoirs or planning mining operations for coal.

In contrast, renewable energy planning relies on spatial data analysis to identify potential resources and their optimal locations. Geographic Information System (GIS) tools evaluate factors such as wind speed, solar radiation, and terrain conditions. By analyzing these data sets, renewable energy experts can determine the most suitable locations for deploying technologies like wind turbines or solar panels.

Accessing high-quality seismic and remote data remains a significant challenge. Seismic data collection requires expensive equipment and expertise, while remote data demands access to specialized satellite imagery and other geospatial data sources. Despite these challenges, the energy segment continues to invest in new technologies and techniques to unlock the full potential of both traditional and renewable energy sources.

#### Modernizing research and exploration through technology

 Enabling data capture through Geographic Information Systems (GIS)

Drones integrated with GIS are widely used in the industry. They capture accurate remote data for purposes such as mining planning, assessing reservoir potential, and planning for renewable resources.

- Leveraging the cloud for superior computational prowess
   Migrating legacy workloads to the cloud can unlock superior
   computing for analyzing large amounts of seismic imaging
   data, 3D environmental data, and weather conditions.
- Implementing AI/ML to improve site analysis
   Machine Learning models can be applied to 3D data sets to intelligently study mining potential, oil reservoir estimates and recovery rates, solar irradiance, wind patterns and speeds, etc.
- Al-enabled topographic survey
   Light Detection and Ranging (LiDAR) and Unmanned Aerial
   Vehicles (UAVs) trained with Al/ML models to identify
   objects, creatures, phenomena, etc. During the survey, they
   can automate and generate detailed topographic surveys of
   identified sites.

### 7.2 Setup and extraction

Enhancing the precision of oil well drilling while managing the high costs and ensuring safe and efficient coal mining operations are critical challenges in the traditional energy sector. Both mining and oil exploration involve hazards related to worker safety and exposure to harmful substances during operations, challenges that technology can help mitigate.

In contrast, the renewable energy industry focuses on transporting essential energy system components and constructing renewable energy farms and dams. Engineering hurdles in designing and establishing energy projects—such as hydropower and wind farms—and managing logistics for components like wind turbines represent ongoing challenges for the energy sector to address.



#### **Next-gen extraction and project installation**

#### Automated fleet management

Logistics automation and connected fleet management enhance transparency in logistics operations. These include remote material tracking, water overhauling, and just-in-time delivery. In addition, digital twin visualization, powered by sensor data integration, replaces standard maintenance applications. This enables mining business groups to manage production downtime more effectively.

#### • Using IoT to improve drilling operations

Sensorization of drilling rigs can help get real-time data for monitoring drilling rig operations. Use of sensors on construction equipment to study usage patterns for fuel consumption, as well as predictive maintenance.

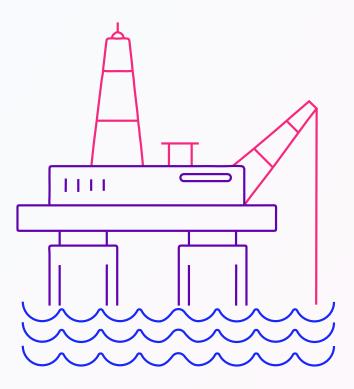
#### Next-gen monitoring through digital twin

Sensor data can be analyzed on a digital platform to create a digital twin of the rig and mining operations can enable proactive maintenance, and optimized operations.





# AI/ML to enable improved drilling efficiency Al models on real-time data can identify drilling patterns and potential fault/failure zones to maximize drilling efficiency and reduce drilling costs.



#### Case study

# Hybrid cloud environment (Azure and AWS)

We have developed a cutting-edge solution to manage rig operations effectively in a hybrid cloud environment (Azure and AWS). Our solution analyzes real-time drilling rig data to provide intelligent insights. These insights include automatic rig state detection, reducing borehole collisions, improving drilling efficiency by approximately 25%, and lowering well costs by about 20% from real-time operations data.



# The road ahead:Charting a course for success

As the industry evolves, it's essential to understand the technologies that will guide us through this crucial period of change. Our recently published The Electric **Utilities Technology Trends Radar Report** provides a comprehensive view of how emerging technologies will strategically impact the electric utilities industry and shape its future roadmap. A notable trend highlighted in the report is the combination of augmented reality and spatial technologies, which has underscored the potential of merging virtual and physical worlds into a mixed reality. This advancement is particularly significant for the energy and utilities sector, offering numerous possibilities and opportunities for humans to interact with the physical world in virtual ways.

# 8.1 Technology trends changing the future

Let's delve into these perspectives and explore how disruptive trends are shaping the future. We'll highlight their technological maturity, interdependence across segments, and market potential:

#### Data & Al

Advanced data analytics and machine learning transform energy companies' operations. From optimizing grid management to predicting renewable energy production based on weather patterns, data plays a critical role in driving efficiency and sustainability.

#### Cloud infrastructure and security

Secure cloud platforms empower collaboration, data storage, and real-time analytics across the value chain. This is critical for managing the distributed nature of renewable energy sources and ensuring data security throughout the process.

#### Digital platforms and operations

Digital platforms are emerging as the nerve centre of the energy ecosystem. They enable real-time data exchange, dynamic grid management, and integration of diverse energy sources from centralized and distributed generation points.

#### Interactive technologies

Consumer engagement with energy is changing. Interactive technologies like smart meters empower individuals to participate actively in energy management fostering a more responsive and sustainable energy future.





Fig 2: LTIMindtree | The Electric Utilities Technology Trends Radar 2024

# 8.2 Roadmap to the future: Prioritization, maturity, and necessity

The energy transition demands a multifaceted approach, and leaders must prioritize several critical areas to ensure their companies thrive in the coming years. Here's a roadmap focusing on critical trends to navigate the "road ahead":

#### 8.2.1 Asset management in a new era

#### · Optimizing aging infrastructure

Traditional energy assets require careful management to ensure reliability and extend their useful life. Predictive maintenance powered by advanced analytics can prevent costly outages and optimize maintenance schedules.

#### • Integrating renewables

The influx of renewable energy sources necessitates robust asset management strategies for these new assets. Understanding their unique performance characteristics and integrating them seamlessly into existing infrastructure is crucial.

#### • Circular economy principles

Embracing circular economy principles—extending asset lifespans through refurbishment, remanufacturing, and recycling—can unlock significant cost savings and environmental benefits.

#### 8.2.2 Customer experience redefined - Energy management at your fingertips

Consumers are increasingly becoming more demanding of personalized energy experience.

#### • Empowerment through technology

Providing easy-to-use digital tools like mobile apps and smart home integrations allow customers to manage their energy consumption actively, participate in demand-side management programs, and leverage time-based pricing options.

#### • Focus on sustainability

Offering customers precise information on their energy source mix and the environmental impact of their choices empowers them to make informed decisions and support clean energy solutions.

#### 8.2.3 Energy supply management

#### • Securing diverse supply

Developing a diversified energy portfolio that includes renewable and traditional sources is critical to mitigate price volatility and ensure a reliable energy supply.

#### • Harnessing big data

Leveraging big data analytics can optimize energy procurement strategies by forecasting demand fluctuations, identifying cost-effective suppliers, and managing risk exposure in a dynamic market.

#### Investing in storage solutions

Integrating cost-effective energy storage solutions like grid-scale batteries is essential to managing the inherent variability of renewable energy sources and ensuring a stable and reliable energy supply.

# 8.2.4 ESG and climate - Leading the sustainability charge

#### • Transparency and reporting

Implementing robust Environmental, Social, and Governance (ESG) practices and transparent reporting on sustainability efforts is crucial for attracting environmentally conscious investors and consumers.

#### Decarbonization strategies

Developing and implementing a clear decarbonization strategy that outlines a pathway to net-zero emissions demonstrates leadership and commitment to climate action.

#### Advocacy for clean energy policies

Supporting policies that encourage renewable energy development and carbon capture technologies can create a more favorable environment for long-term sustainability goals.



#### 8.2.5 Workforce management

#### • Upskilling and reskilling

The energy transition necessitates a future-ready workforce with expertise in renewable energy technologies, data analytics, and digital solutions. Investing in upskilling and reskilling programs for existing employees is crucial.

#### Attracting new talent

Developing a strong employer brand focused on sustainability efforts and innovation can attract top talent with the skills needed to thrive in the new energy landscape.

Building a diverse and inclusive workforce
 Fostering a diverse and inclusive work environment strengthens company culture and unlocks the power of a wider talent pool.

Focusing on asset management, customer experience, energy supply management, ESG and climate initiatives, and workforce management prepares C-suite executives to navigate the complexities of the energy transition. Implementing these strategies enables companies not only to survive but also to lead in the evolving energy landscape, driving toward a more sustainable future.



Drawing from the insights of our The Electric Utilities Industry Technology Trends Radar 2024 Report, we can leverage these findings to thrive and lead in the evolving energy landscape, thereby advancing toward a more sustainable future. The table below highlights the enabling technology trends:

EMERGING	IMPROVING	MATURE
<ul> <li>Renewable Energy Trading and Risk Management</li> <li>Renewable Energy Certificates</li> <li>Carbon Capture Utilization and Storage</li> </ul>	• IT-OT Security • Remaining Useful Life Prediction • Real-time Asset Performance Monitoring • Lidar Based Topographic Survey • Oee Enhancement • Distributed Energy Resource Management System • Marketing Analytics • Unbilled Revenue Analytics • Energy Efficiency Analytics • Solar and Wind Integrated Digital Command Center • Weather Conditions Simulation • Grid Analytics • Energy Supply Management Analytics • Advanced Distribution Management System • Load Forecast • Weather and Emergency Prediction • Green Building • Field Service Management • Immersive Technology Based Training	<ul> <li>Linear Asset Management</li> <li>Service Level Monitoring and Analysis</li> <li>Inventory Planning and Control</li> <li>Vegetation Management</li> <li>Facilities Management</li> <li>Condition Based Management</li> <li>Energy Theft Analysis</li> <li>Energy Care and Billing</li> <li>Facilities Emergency Response</li> <li>Incident Management</li> <li>Customer Usage Analytics</li> <li>Auto Ticketing</li> <li>Ami Network Health Monitoring</li> <li>Outage Management</li> <li>Greenhouse Gas Reporting</li> <li>Workforce EHS, Compliance and Availability</li> <li>Workforce Onboarding and Productivity Tracking</li> <li>Workforce Qualification Assurance</li> <li>Emergency Management</li> </ul>

EMERGING	IMPROVING	MATURE
	1-2 Years	
Consolidated Energy Wallet Virtual Power Plant Energy Storage System (ESS) Analytics Energy Tokenization Renewables and Der Integration Battery Swapping Network Ess Location and Impact Renewable Output Forecast Circular Economy	<ul> <li>Distribution Asset Management</li> <li>Asset Condition Simulation</li> <li>Smart EV Charging Infrastructure Management</li> <li>AR and VR-Based Smart Operations</li> <li>Next-gen Call Centre</li> <li>Smart Contract Management</li> <li>Self-healing Grids</li> <li>EV Fleet Management</li> <li>Hydrogen Guarantee of Origin</li> </ul>	
<ul> <li>Vehicle to Grid</li> <li>P2P Energy Management</li> <li>Energy-as-a-Service</li> <li>Climate Tokens</li> <li>Shared Economy Model</li> </ul>	2+ Years	



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